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### International Journal for Research in Applied Science & Engineering Technology (IJRASET)

### Inventory Reduction Using Analytic Hierarchy Process in an Automotive Industry

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Abstract: The main objective of this paper is to present about a model which was developed for finding the total inventory cost for a leading two wheeler manufacturer in south India. The model was developed using basic Economic Order Quantity (EOQ) model. The data for past five years were collected from the industry and a program was developed using Visual Basic to make use of least square method to generate Total Inventory Cost (TIC) for every year for the company using Least Square method. Various lean tools have been applied in order to reduce Total Inventory Cost (TIC) where Analytic Hierarchy Process (AHP) has been used, the details of which are presented in this paper.

Keywords: Economic Order Quantity (EOQ), Least Square method, Analytic Hierarchy Process (AHP).

#### I. INTRODUCTION

In today's competitive world paying attention to customer and making production regarding customer is an important beginning but when all the companies do the same, produce what customer wants, then the competition starts in area of production and the one who is better in quality, faster in delivery, cheaper and more agile wins the competition. So to be better in manufacturing area lean production is a way with its easy to use tools. Production time is one of the main factors to provide the objects to achieve competitiveness. Also effective use of work area provides employee motivation and satisfaction.

This paper will purvey a better understanding of lean concept and also it will help the companies to become leaner and it will help the companies to realize the difference after becoming lean by providing measures of improvement.

Presently the inventory cost of the company is more due to the drastic variation in the customer demand. Also the maintenance of inventory needs more space and consumes more cost.

#### II. ECONOMIC ORDER QUANTITY MODEL (EOQ)

In this model inventory is ordered from an outside supplier.

Assumptions of EOQ model,

- A. Demand is constant
- B. Lead-time is constant
- C. Order cost is constant and independent to the quantity ordered
- D. Quantity ordered is constant

TIC = OC + HC

TIC – Total Inventory Cost

OC - Ordering cost incurred each time stock are reordered

HC – Holding costs proportional to average stock holdings Inventory

A. Ordering Costs

$$OC = C_0 * \frac{D}{I}$$

Where.

**C**<sub>0</sub> is the cost of placing each order

I is the size of inventory order placed

D is the annual demand for the inventory item

B. Holding Costs

a) ***HC*** = 
$$C_h * \frac{I}{2}$$

b) 
$$HC = C_p * P * \frac{I}{2}$$

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Where,

**C**<sub>h</sub> is the cost holding each unit of inventor

is the cost as a proportion of the inventory value

P is the purchase price of the inventory

Since

TIC = OC + HC  
TIC = 
$$C^0 * \frac{D}{I} + C_h * \frac{1}{2}$$
  
=  $C^0 * \frac{D}{I} + C_p * P * \frac{I}{2}$ 

#### III. FORECASTING

Forecasting activities are a function of (1) the type of forecast (e.g., demand, technological), (2) the time horizon (short, medium, or long range), (3) the database available, and (4) the methodology and relationships, with an allowance for random components. Forecasts for groups of products tend to be more accurate than those for single products, and short-term forecasts are more accurate than long-term forecasts (greater than five years). Quantification also enhances the objectivity and precision of a forecast.

#### A. Least Square Method

Least square is a mathematical technique of fitting a trend to data points. The resulting line of best fit has the following properties:

- (1) the summation of all vertical deviations about it is zero,
- (2) the summation of all vertical deviations squared is a minimum, and
- (3) the line goes through the means X and Y bar.

$$\begin{split} \sum Y &= na & a &= \sum Y \ / \ n \\ \sum XY &= b \sum X^2 & b &= \sum XY \ / \sum X^2 \end{split}$$

To code the time series data, designate the center of the time span as X = 0 and let each successive period be  $\pm 1$  more unit away.

Table 1 Input Data

		1			
Year	cost of placing each	size of inventory	demand for the	Cost of holding	
	order, Co	order placed, I	inventory item, D	each unit of	
				inventory, Ch	
2005	95000	4350	52000	930	
2006	103000	4380	52500	965	
2007	119000	4430	53100	980	
2008	123000	4510	53900	996	
2009	126500	4530	54200	1010	

Table 2 Least Square Method

Year 2005	X Year Coded -2	Y TIC (Rs) 3158382.18390805	XY -6316764.3678161	$X^2$
2005	-2 1	3158382.18390805	-6316764.3678161	4
	1			т
2006	-1	3347939.04109589	-3347939.04109589	1
2007	0	3597088.26185102	0	0
2008	1	3715980	3715980	1
2009	2	3801182.00883002	7602364.01766004	4
Total	0	$\Sigma Y = 17620571.49568498$	$\Sigma XY = 1653640.60874805$	$\sum X^2$
				<sup>=</sup> 10

 $a = \sum Y / n = 3524144.299136996$ 

n=5

 $b=\sum XY / \sum X^2 = 165364.060874805$ 

Y = a + b X

Y = 3524144.299136996 + 165364.060874805 X

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Table 3 Forecasted Inventory Cost Values

Year	X	TIC, Rs
2010	3	4020236.481
2011	4	4185600.542
2012	5	4350964.603
2013	6	4516328.664
2014	7	4681692.725

#### IV. ANALYTIC HIERARCHY PROCESS (AHP)

AHP deals with complex, unstructured and multi-attribute decision problems. The application of AHP is widely accepted in various areas such as operation management, manufacturing, economics, business, and information technology. With its ability to mimic human opinions in structuring a complex and multi-attribute problem, AHP has significantly improved the performance of the decision-making process in organizations.

Table 4 Reciprocal Matrix & Comparison Matrix

Factors	Over Production	Waiting	Unwanted Motion	Over	Transportati	
			of Operator	Processing	on	
Over	1	5	4	5	7	
Production						
Waiting	1/5	1	3	5	1/5	
Unwanted	1/4	1/3	1	1/3	3	
Motion of						
Operator						
Over	1/5	1/5	3	1	1/5	
Processing						
Transportation	1/7	5	1/3	5	1	
Sum	1.39	11.53	11.33	16.33	12	

Table 5 Normalized Matrixes

Factors	Over Production	Waiting	Unwanted Motion	Over	Transportati
			of Operator	Processing	on
Over	0.72	0.43	0.35	0.3	0.58
Production					
Waiting	0.14	0.09	0.26	0.3	0.01
Unwanted	0.18	0.03	0.09	0.02	0.25
Motion of					
Operator					
Over	0.14	0.02	0.26	0.06	0.02
Processing					
Transportation	0.1	0.43	0.03	0.3	0.08
Sum	1	1	1	1	1

Normalized Principal Eigen Vector Matrix

$$W = 1/5 \qquad \begin{pmatrix} 2.38 \\ 0.8 \\ 0.57 \\ 0.5 \\ 0.94 \end{pmatrix} = \begin{pmatrix} 0.48 \\ 0.16 \\ 0.11 \\ 0.1 \\ 0.19 \end{pmatrix}$$

 $\lambda_{\text{max}} = 7.73$ 

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 $CI = \lambda_{max} - n / (n-1) = 0.68$ 

CR = CI / RI = 0.6 < 10%

N	1	2	3	4	5	6	7	8	9	10
RI	0	0	0.58	0.9	1.12	1.24	1.32	1.41	1.45	1.49

#### V. CONCLUSION

In this paper the current inventory cost has been calculated for the past five years and for the next five years inventory costs have been forecasted. Then AHP have been applied to find what the factors affecting Inventory cost are and in the result Over Production is found to be the major contributing factor and it's been reduced to control the Total Inventory Cost.

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