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## Certificate

*It is here by certified that the paper ID : IJRASET26081, entitled*

*Case Study of Application of Line Balancing to Value Stream Mapping for Process  
Improvement*

*by  
Sreekumar R*

*after review is found suitable and has been published in  
Volume 7, Issue XII, December 2019  
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Good luck for your future endeavors*

*By [Signature]*

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